



# The GUNFIGHTER

Volume 16, Number 37

366th Fighter Wing, Mountain Home Air Force Base, Idaho

Sept. 24, 2004



Photo by Staff Sgt. Christopher Campbell

## Spicing things up a bit

Senior Airman Ricardo Taleno and other members of the Mountain Home Air Force Base Hispanic Heritage Committee entice fellow Gunfighters with Hispanic cuisine Sept. 16 during a tastefest to officially kickoff Hispanic heritage month. Gunfighters are celebrating Hispanic heritage Sept. 15 through Oct. 15 with various events. See page 3 for more details.

# 726th ACS participates in readiness exercise

By 1st Lt. Mike Chillstrom  
Gunfighter public affairs

A weeklong series of exercise scenarios prepped the 726th Air Control Squadron for situations they may encounter while at a deployed location.

The 726th ACS is a 400-person unit, call sign Hardrock, which provides radar control to the fighters, bombers, tankers and other command and control assets and shoots the data link picture to the commanders running the ground and air war.

The Hardrockers are a combination of 27 different Air Force Specialty Codes, forming a self-contained and self-supportable weapons system. Each facet of the exercise, which ran from Sept. 13 to 17, was designed to challenge the various AFSCs and responsibilities of the 726th ACS, ultimately testing both their abilities and mettle.

"We challenged these guys with all possible scenarios," said exercise evaluator Master Sgt. Alejandro Pena, 726th ACS maintenance support superintendent. "We had gas attacks, sniper shots and people acting crazy – everything. These scenarios give the commanders an idea of how to handle the situations. Everyone did great and answered the challenges."

Rigorous training is the key to the 726th ACS being ready to answer the call to duty, said Lt. Col. Gene Lee, 726th ACS commander.

"We have an overabundance of three-level Airmen who need this kind of realistic training to get them prepared to deploy to Iraq for our [air expeditionary force] rotation or to any contingency we may face."

Two facilities – one that resembled a hardened base and one that simulated a remote radar site – were home to the roughly 150 Hardrockers who participated in the exercise.

One portion of the exercise tested the unit's ability to defend the remote radar site's perimeter. A two-vehicle convoy transporting commanders traveled to the remote radar site, where it encountered angry protestors and hos-

tile enemy forces. With the help of the 726th ACS's entry control point guards, the convoy carefully maneuvered around eight protestors, who pounded on the windows and yelled anti-American rhetoric.

After the vehicles cleared the protestors and reached the safe zone, snipers attacked the convoy, eliminating all three entry control point guards and leaving the convoy open to further attack.

With mock mortar fire raining down, commanders exited the vehicles, alertly picked up the fallen guards' guns and began defending the perimeter. The radar site's security team soon rushed to the commanders' aid, defeating the advancing enemy forces with M-16 and M-60 machine gun fire.

"During the exercise, we experienced a huge learning curve at first," said Col. Lee. "But once you see them 'get it' and go from a crawl to a stumble to a run, it's a great feeling."

Other portions of the exercise got the Hardrockers to practice disaster response, self-aid and buddy care, manpower accountability, camouflaging and activating radar equipment, and controlling live aircraft.

The 726th ACS also activated a decoy radar site designed to attract enemy radar-seeking missiles from the unit's primary radar site.

At night, participants stayed at the hardened base site that was manned with maintenance, supply, medical, fuels, power generation and food services personnel. The hardened base site, similar to a real-life deployed location, had extensive telephone and computer assets capable of sustaining field operations.

Experiencing inclement conditions and strenuous and ever-changing scenarios, the exercise was invaluable because the Airmen were able to get down and dirty and practice supporting a wide variety of missions, knowing full well that more deployments lay ahead, Col. Lee said.

"You cannot believe the efforts of our Airmen," Col. Lee said. "I enjoy getting to see these great American warriors in action and to watch these Hardrockers rock."

(See page 7 for photos.)

## Newsline

### AFSA meeting

Members and nonmembers are invited to attend the Air Force Sergeants Association meeting today at noon at the Gunfighters Club.

### Upcoming MARE

A severe weather major accident response exercise is scheduled for Tuesday from 1 to 3 p.m. to test the base's ability to respond to casualty and damage-causing storms.

During the exercise, there will be a brief base-wide lockdown sometime between 2:15 and 2:45 p.m. that will affect everyone on base including workers and customers of Burger King, the base exchange and other base businesses.

People are urged to stay clear of the area around the base hospital and Hangar 201 because there will be additional exercise activities following the mock storm.

The giant voice system will also sound exercise messages and a three- to five-minute steady tone that signifies a peacetime emergency during the exercise.

The exercise is designed to test the wing's severe weather checklist and prepare the base for the approaching, unpredictable winter weather.

### Blood, bone marrow drive

The American Red Cross is conducting a blood and bone marrow drive Tuesday from 8:30 a.m. to 2:30 p.m. at the base community center.

For more information about the drive, contact Ms. Kaye Risk at 587-8007.

### Case lot sale

The base commissary is having a case lot sale Thursday. A list of products available during the sale is located in the store by the coffee bar. Quantities are limited.

### Retiree Appreciation Day

The 366th Fighter Wing is hosting a Retiree Appreciation Day Thursday starting at 8 a.m. in the community center. For more information, call Chief Master Sgt. (ret.) Carl Olsen at 828-4878.

### Sprinkler system blow down

The 366th Civil Engineer Squadron will start blowing down all base lawn sprinkler systems beginning Oct. 4 to prevent freeze damage.

They are starting with the less visible areas first and will work their way to the high traffic routes.

Due to the high-pressure air used to accomplish this task, sprinkler heads have been known to blow out of the ground, shooting water, mud and sand into the air. Therefore, areas being worked on will be cordoned off, and Gunfighters are asked to be vigilant and stay clear of these cordoned or coned areas.

For more information, call the 366th CES customer service office at 828-2001.

### Mandatory harassment training

There is a mandatory equal employment opportunity and sexual harassment training session for all 366th Fighter Wing civilian employees and their supervisors.

Employees should attend either the Oct. 4 or 6 employee training session from 8 a.m. to noon at the base theater. Supervisors should attend supervisor training session Oct. 5 from 8 a.m. to 4 p.m. at the Gunfighters Club in the ballroom.

Supervisors who plan to attend the supervisors' training session need not attend the employees' training session.

Those who are on leave or a temporary duty assignment will accomplish the training upon their return using a video made during the scheduled sessions.

## Commander's Hotline

### Gas pump inspection

What is the requirement for having the gas pumps inspected? To my limited knowledge, it is every year by a state rep.

The gas pumps at the base auto pride store show a 2000 inspection sticker as the last time they were inspected with no initials on the one I looked at. That is pretty old. Could we be paying too much for our gas if the pump is not calibrated correctly?

*I appreciate your interest in this matter.*

*There is a requirement to have the fuel pumps inspected by the state of Idaho on a yearly basis, and this is being accomplished by the base auto pride store. Upon*

*satisfactory completion of the inspection, the inspector affixes a sticker noting the date of the inspection.*

*Unfortunately, some of the current inspection stickers did not adhere properly to the pumps. The state inspection company has been notified and is sending someone out to replace the stickers that are missing.*

*Thank you for your concern and feel free to contact Mr. Rick Lein, the base exchange manager, at 828-6567 any time you have similar questions or concerns.*



Col. Charles Shugg  
366th Fighter Wing commander

Col. Charles Shugg

### Last DUI:

(As of noon Thursday)

366th Aircraft Maintenance Squadron

### Days without a DUI:

3

### AADD made 19 saves in September, 246 in 2004

# Finding the balance between work, family

By Lt. Col. Deborah Beatty

366th Medical Operations Squadron commander

Your day starts with an urgent tasking from your boss. You glance at your e-mail and notice an attachment that must have your review by tomorrow. A coworker needs your input before he can continue on the project you assigned him that is due in two days. Before you know it, you glance at the clock at its 5:30 p.m., and you were supposed to be home by 5 p.m. to take the kids to soccer practice.

As you move into positions of more responsibility, it sometimes becomes difficult to find a balance between the demands of the job and your personal family life. It is very easy to get wrapped up in short suspense's. It requires prioritization, self discipline, and effective management skills to ensure you take time for yourself each day. But finding a proper balance between work and family life will actually improve your effectiveness as a leader. It's what author Mr. Stephen Covey referred to as "sharpening the saw" in his book, "7 Habits of Highly Effective People."

A key component of being a successful leader is managing your time wisely. Mr. Covey referred to this as "organizing and executing around priorities." He suggests putting tasks into four quadrants: urgent/important, nonurgent/important, urgent/not important, and nonurgent/not important.

Obviously, our focus should be on the important tasks, with the goal of more emphasis on the nonurgent tasks. It helps me to sit down at the beginning of each week and prioritize outstanding tasks and then schedule them first on

my calendar. Other less important tasks or meetings can be added if time allows.

Sometimes urgent or more important projects come along that throw your schedule off, but flexibility is key. Once that project is complete, it's time to reprioritize and adjust the schedule to accomplish your original task that was put on hold.

Occasionally you have to minimize interruptions to ensure you stay on track. Shut your door and don't answer the phone or look at your e-mail until that project is completed. Another way to deal with multiple taskings is to delegate what you can to someone else. Not delegating creates undue stress for you, and it doesn't allow others the opportunity to learn or excel.

Part of being a leader is growing your replacement. Communicate your expectations early on as to how the end product should look, especially if you have particulars in mind when you delegate.

Remember, you don't have to catch every ball that's thrown at you. If you do, you will become stressed and resentful toward everyone making demands on you.

You have to allow time to meet your personal needs too, or as Mr. Covey said, "sharpen the saw," so you can be a more effective leader.

In his book "Don't Sweat the Small Stuff," Mr. Richard Carlson reminds us that life is not an emergency. Do not create unnecessary pressures with self-induced deadlines or perfect standards. There will never be enough time to get everything done, so realize it's alright, and then focus on the truly important tasks based on your goals and priorities. Mr. Carlson said you have a choice in how you respond to life. Face life and its challenges as a test; each

issue you face is an opportunity to grow. Rather than struggle with the issue, learn from it. Don't neglect your personal and family life by working 80 hours a week to try to get everything done. Mr. Carlson suggested to first ask, "Is this really as important as I'm making it out to be?" To help put things into perspective ask, "Will I care about this issue a year from now?"

To be an effective leader, you must find time to focus on personal or family goals as well. Ensure you schedule this time too. Do something to enhance your physical, mental, and spiritual well-being. Take some courses to expand your mind. Get out and enjoy nature in this beautiful part of the country. There are some excellent outdoor areas close by which offer mountain hikes, lakes for recreation or fishing, and more.

When you spend time alone or with family, ensure this is quality time and that your mind is engaged in the activity and not distracted by the tasks left undone at work; they'll be there when you return.

I remember an excellent point made by one of the speakers at the squadron commanders' course: You will have to juggle multiple balls. The ball representing work is made of rubber and will continue to bounce back to you if you drop it. However, the ball representing the family is made of glass, so please don't let it drop.

Our spouses and families take care of us so we can focus on the mission. Let's make sure we take time to thank them and spend good quality time with them. Doing so will increase your energy – energy you need to be a more effective leader.

Good luck as you prioritize, delegate and manage your time effectively. Strive for balance in your life.



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**Coverage:** Coverage of upcoming events should be arranged in advance by calling the public affairs office at 828-6800 or by sending an electronic message to [pa.news@mountainhome.af.mil](mailto:pa.news@mountainhome.af.mil).

**Classified Ads:** Free classified advertisements of a non-commercial nature are published in *The Gunfighter* on a space-available basis. Free advertising is limited to Air Force people (active and retired), Department of Defense civilian employees and their family members. Ad forms are available in Bldg. 512. Deadline for free classified advertisements is 5 p.m. Monday.

## Rack 'em up – Annual Gunfighter winners

Welcome to Gunfighter  
Country — home of a  
winning attitude!



Air Force Awards 5



Air Combat Command Awards 25



12th Air Force 3

# Gunfighters urged to be aware of West Nile virus transmission, prevention

**By Staff Sgt. Jeffrey Stonelake**  
Gunfighter public health

Since the recent identification of West Nile virus in Elmore and Gooding Counties, some Gunfighters may be wondering how the West Nile virus is transmitted and how to prevent it.

Mosquitoes become infected when they feed on infected birds, which may circulate the virus in their blood for a few days. After an incubation period of 10 days to two weeks, infected mosquitoes can transmit West Nile virus to humans and animals while biting to take blood. The virus is located in the mosquito's salivary glands.

During blood feeding, the virus is injected into the animal or human where it multiplies and may cause illness.

The following are some personal preventive measures people can take to keep from contracting the disease.

- Stay indoors at dawn, dusk and in the early evening
- Wear long-sleeved shirts and long pants whenever outdoors
- Apply insect repellent sparingly to exposed skin. An

effective repellent contains 20 to 35 percent DEET (N,N-diethyl-meta-toluamide). DEET in concentrations greater than 35 percent may cause side effects, particularly in children, so avoid products containing more than 35 percent DEET.

- Repellents may irritate the eyes and mouth, so avoid applying repellent to the hands of children. Insect repellents should not be applied to children less than 3 years old.

- Spray clothing with repellents containing permethrin or DEET, as mosquitoes may bite through thin clothing

- When using an insecticide or insect repellent, be sure to read and follow the manufacturer's directions for use as printed on the product.

In addition, housing residents and building occupants can help by identifying areas around their buildings and homes that may have the potential for collecting and holding water and taking appropriate corrective measures. Cleaning up water and collecting debris such as buckets, flowerpots and poorly maintained children pools helps reduce the threat. Sometimes, it is as simple as making sure buckets, empty containers or other types of water collecting items are stored

upside down so as not to collect water. Also, cleaning bird-baths weekly so stagnant water doesn't collect in them prevents mosquitoes from breeding.

The threat of West Nile virus decreases when the temperature drops below freezing for the first time after summer, but Gunfighters are still warned to take precautionary measures and be cognizant of infection.

The signs and symptoms of West Nile virus include headache, muscle aches, fever, tiredness, nausea/vomiting, eye pain, skin rash and enlarged lymph nodes.

Less than one percent of people infected develop serious neurological disease. Those over age 50 are more susceptible to serious complications from the virus.

People are encouraged to consult their health care provider if they have concerns about their health. Blood tests are available for those with symptoms, but two samples three weeks apart are needed for confirmation of West Nile virus.

For more information about the West Nile virus, contact Gunfighter public health at 828-7804.

*(Information contained in this article came from a Central District Health Department news release.)*

# Base to compete for food service award

**By Mr. Ron Dillon**  
366th Services Squadron

Mountain Home Air Force Base is competing for the 2004 Air Combat Command Food Service Excellence Award.

An ACC award evaluation team from Headquarters ACC Services Directorate at

Langley AFB, Va., is scheduled to assess the Wagon Wheel Dining Facility and Trail Winds Café Friday and Saturday.

Each facility will be judged on quality of food, customer service and adherence to Air Force standards.

"We are excited to see how we stack up against the other ACC facilities competing for this prestigious award," said Mr. Allen

Maddox, base food service officer. "This is our chance to demonstrate how we are doing."

Lt. Col. Lee Wyatt is leading the evaluation team assisted by Chief Master Sgt. Leandro Silva, Master Sgt. Deborah Lohenitz and Master Sgt. Dion Ishmael.

"We are really looking forward to welcoming this distinguished group to the base,"

said Lt. Col. Winkler, 366th Services Squadron Commander. "We are proud of our dining facilities and food service team."

Other ACC bases competing for the award in the multiple facility category include Holloman AFB, N.M., and Barksdale AFB, La. For more information regarding the ACC Food Excellence Award, call Mr. Maddox at 828-2270.

# Combined Federal Campaign to begin Monday

**By 1st Lt. Jessica Reuss**  
CFC installation project officer

Monday marks the kickoff of this year's Combined Federal Campaign, and it runs through Nov. 12 with a pause during the operational readiness exercise.

Over the course of the next several weeks, a CFC representative from each unit will personally contact Gunfighters within their respective units to donate.

The CFC is an opportunity for Airmen to better the world

around them by donating to charities of their choice.

There are a myriad of reasons to give, a huge selection of organizations to choose from and a team of key workers from each unit to make the process easy.

Given sincere contemplation, people should realize there are countless reasons to donate like the importance of giving back to the community or sharing blessings with those less fortunate. Perhaps someone has had a family member or friend who was helped by a particular organization.

Some people may even feel they are investing in their own future by helping find a cure for an illness they may

one day confront.

There are organizations to help the homeless, the hungry, senior citizens, youth, families in crisis, and victims of violent crimes as well as the environment, educational system and many other causes.

Looking closer to home, don't forget the local charities that directly aid members of the Gunfighter team and their families like the Red Cross and Air Force Aid Society.

Truthfully, any reason is a good reason to give, and CFC provides an easy way to give, be it by cash, check, money order or payroll deductions.

## Gunfighter Heritage Bullets

Gunfighters are encouraged to join the celebration of Hispanic Heritage Month Sept. 15 through Oct. 15.

### Who were the Borinqueneers?

Officially, the Borinqueneers, the 65th Infantry Regiment attached to the 3rd Infantry Division, were among the first troops sent to Korea. During their service in Korea, the all-Hispanic U.S. Army unit won four Distinguished Service Crosses and 125 Silver Stars.

The Borinqueneers also were awarded the American Presidential and Meritorious Unit Commendations, two Korean Presidential Unit Citations and the Greek Gold Medal for Bravery.

### Who said, "Damn the torpedoes! Full speed ahead?"

David Glasgow Farragut commanded Union ships during the American Civil War from 1801 to 1870. His naval career progressed slowly until 1861, when he was chosen to command the West Gulf blockading squadron. He ran his ships past Confederate forts and captured New Orleans, La., in 1862, making him the leader of the Union navy. He also blockaded the Gulf coast and contributed to the fall of Vicksburg in 1863

and led an assault on the Confederate port, Mobile Bay, in 1864.

Disregarding the loss of one ironclad ship to a torpedo, he is said to have cried out, "Damn the torpedoes! Full speed ahead!" and proceed into the bay where he captured the Confederate flotilla.

This famous victory brought his promotion to vice admiral in 1864 and to admiral, a rank which was created especially for him, in 1866. He was the first officer in the U.S. Navy to receive both ranks.

### Hispanic heritage month events

Event	Date/Time	Place
Hispanic posters, crafts	On display now	Base exchange lobby
Hispanic crafts, books, music	On display now	Base library
Latin dance night	Saturday at 10 p.m.	Afterburner's Sports Lounge
Potluck barbecue	Oct. 2 at noon	Fitness center pavilion
Children's activities	Oct. 8 at 3:30 p.m.	Base youth center

# Former Gunfighter to speak at Air Force Ball

The Gunfighters Club is hosting the base's first Air Force Ball Oct. 2 starting at 6:30 p.m.

Dr. James Fegan, a retired Air Force fighter pilot and former Gunfighter, is slated to be the guest speaker.

Following his graduation from the United States Air Force Academy in 1966, Capt. (ret.) James Fegan attended Undergraduate Pilot Training at Laredo AFB, Texas. He then transitioned to the F-4 at Davis-Monthan AFB, Arizona, and Homestead AFB, Florida.

In early 1968, then Lt. Fegan arrived at Da Nang AB, South Vietnam, where he was assigned to the 366th Tactical Fighter Wing's 390th Tactical Fighter Squadron. His early missions involved bombing communist forces in the southern provinces of North Vietnam as well as Viet Cong positions in South Vietnam.

Later in the year Dr. Fegan volunteered for the Stormy

Fast Mover Forward Air Controller program. Stormy pilots made use of the F-4D's greater speed to pinpoint targets of opportunity in high-risk areas that slower observation aircraft could not operate in. Volunteers for the program were required to complete 50 missions, the majority of which were over the Ho Chi Minh Trail in Laos.

Dr. Fegan was on his 64th mission Jan. 17, 1969, when his aircraft was shot down by 37-millimeter antiaircraft fire near Tchepone, Laos, while attacking a staging area for two divisions of the North Vietnamese Army. Capt. Victor Smith, the aircraft commander, was killed, but Lt. Fegan ejected.

Seriously injured during his bailout and unable to move, Dr. Fegan remained on the ground for more than 20 hours. During his rescue, approximately 284 aircraft converged on the site, making it the largest search and rescue opera-

tion up to that point of the war.

Following his medical retirement from the Air Force and a long rehabilitation period, Dr. Fegan returned to school, eventually earning his medical degree from East Tennessee State University's College of Medicine. In 1985, he completed his residency with the Mayo Clinic in Rochester, Minnesota.

Dr. Fegan practiced medicine for 15 years in Maine. In 2001, he transitioned into corporate medical positions because of lingering health problems incurred during his ejection. He is currently the Medical Director of Disability Management Services for Prudential Group and Individual.

Dr. Fegan received the Distinguished Flying Cross with two oak leaf clusters, the Air Medal with 11 oak leaf clusters and the Purple Heart.

*(Gunfighter public affairs and protocol.)*

# Army augmentees to return home

By Lt. Col. Tim Marsano  
Idaho National Guard Public Affairs

**BOISE, Idaho** -- The mission of soldiers who have been augmenting with the 366th Security Forces Squadron is coming to an end this November.

The soldiers were called upon more than a year and a half ago to work hand-in-hand with their blue-suited counterparts.

About 200 Idaho Army Guardsmen from Idaho Guard units in Post Falls, Boise and Preston deployed to Gowen Field in Boise,

Utah Air National Guard Base in Salt Lake City, Hill Air Force Base, Utah, and Mountain Home AFB in support of Operation Armored Falcon (OAF).

With the heightened security posture at all U.S. military installations since the Sept. 11, 2001, terrorist attacks, the need for more security was vital, so the Army Guardsmen answered the call to duty.

"The operation has gone smoothly and is still going smoothly," said Army Capt. Mark Moeckli, the commander of Team Idaho, which has been based at Mountain Home AFB for the duration of OAF.

Capt. Moeckli said he has seen great cooperation between his soldiers and the 366th SFS Airmen.

The Guardsmen assisted during several incidents and training events including an F-16 aircraft crash and an operational readiness inspection.

"Basically, we couldn't have done it without them," said Capt. Eric Springer, 366th Security Forces Squadron operations officer. "We were so heavily stressed with people deployed that we were unable to provide the security we needed for the force protection environment."

"They stepped up, took the mission and did everything they needed to do," said Capt. Moeckli. "They did an outstanding job."

"These guys came in and did a spectacular job," said Capt. Springer. "They married up with our guys pretty seamlessly. You can't tell the difference between the Army Guard and the Air Force; we're all one team."

With the Army Guard troops departing this fall, the void will be filled with 366th SFS personnel returning from overseas deployments, so the security posture at base will remain strong.



Courtesy photos

## Deployed Gunfighters in action

Tech Sgt. Jeff White, 366th Civil Engineer Squadron, repairs a water line that broke while deployed to Camp Cooke in Taji, Iraq. Gunfighters are currently deployed to various locations in Southwest Asia in support of Operations Iraqi and Enduring Freedom.



From left to right Tech. Sgt. Ted Farmer, 366th CES, Staff Sgt. Harris and Master Sgt. Kessler stand guard while Staff Sgt. Everhard mans the gun mounted on the humvee.

It's your Future.

**VOTE**  
for it!

Contact your unit Federal Voting Assistance Program representative today!

# Hardrockers 'rock' in combat



Photos by Staff Sgt. Christopher Campbell

Staff Sgt. Donald Gallagher directs Airman 1st Class Travis Christiansen and other warfighters to focus their attention on a certain area during a mock ambush on a convoy Sept. 15. Sergeant Gallagher and Airman Christiansen were two of about 150 Airmen assigned to the 726th Air Control Squadron who participated in the weeklong exercise to prepare the Hardrockers for real-life situations they may encounter while deployed.



Sergeant Gallagher relays and receives information from the 726th ACS command post during the mock ambush.



Senior Airman Phillip Horton uses his M-16 to protect fellow Hardrockers in the mock vehicle convoy and persuade protestors to step away.



From left to right, Senior Airman Christopher Plaistead, armed with an M-16, and Airmen 1st Class Ashley Campbell, armed with a rocket launcher, pose as terrorists and attack the convoy and command center area.



Tech Sgt. James MacDonald takes aim with a sniper rifle. Sergeant McDonald played the role of leading sniper for the band of rebels who attempted to overtake the convoy and command section.